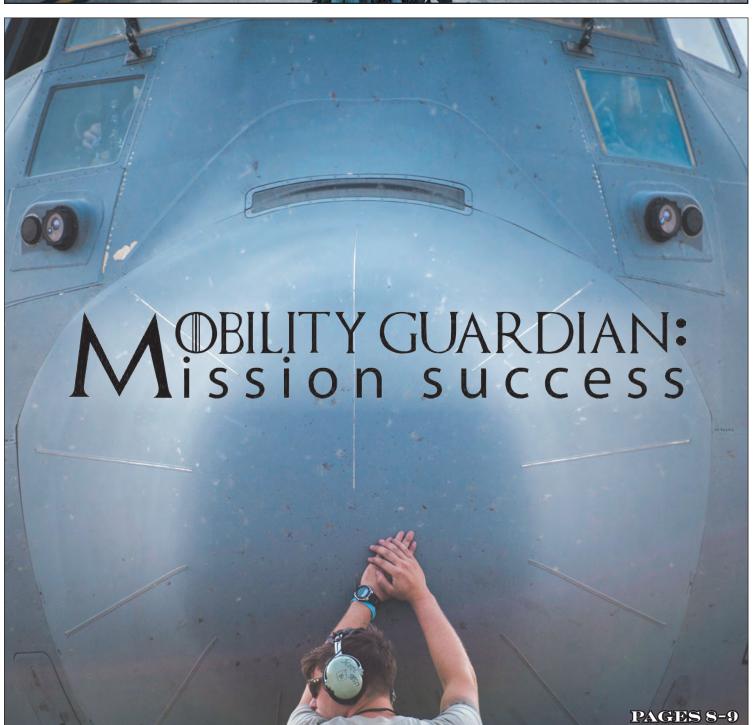




HAPPY BIRTHDAY, BLACK KNIGHTS

Through its humble beginnings as an observation group in 1927 to the world's mightiest C-130 tactical airlift wing in the world, this year marks the 19th Airlift Wing's 69th birthday.

PAGE 6







SAFE SCHOOL YEAR START

Many families experience a frantic scramble while preparing for the start of the school year. However, it's important to remember that accidents around the home can occur at any moment.

PAGE 12

Staff Sgt. Jordan Scott, a C-130J Super Hercules crew chief assigned to the 19th Aircraft Maintenance Squadron at Little Rock Air Force Base awaits engine start during Exercise Mobility Guardian, Joint Base Lewis-McChord, Wash., on Aug. 3. More than 3,000 Airmen, Soldiers, Sailors, Marines and international partners converged on the state of Washington in support of Exercise Mobility Guardian. The exercise is intended to test the abilities of the Mobility Air Forces to execute rapid global mobility missions in dynamic, contested environments.

AF Military Treatment Facilities pilot medical readiness

By Lt. Gen. Mark Ediger

Air Force Surgeon General Office of Public Affairs

FALLS CHURCH, Va. – Air Force Medicine has a non-stop global readiness mission. Medical Airmen must be prepared to deploy on short notice to provide life-saving and performance-enhancing healthcare in diverse, austere and isolated locations, and all Airmen must be medically ready to deploy. To achieve this readiness mission, the Air Force Medical Service operates 76 military treatment facilities around the world, which serve as the primary readiness and training vehicles.

The 12 hospitals and 64 clinics within the AFMS serve as dual readiness platforms, ensuring that all Airmen meet medical readiness standards to deploy, and that all medical Airmen have the training and skills necessary for deployment. The MTFs are the foundation of our expeditionary medical capabilities, providing a population of patients that drives the workload, case diversity and acuity necessary to maintain clinical currency that is essential for readiness.

Every Air Force MTF is aligned with an operational wing to enhance the medical readiness of warfighters and their families. Medical group commanders tailor the care and training offered at their MTF, ensuring the medical readiness of the operational wing they support. No two air bases have exactly the same mission portfolio, so each has unique medical support requirements.

An excellent example of how MTFs support the installation's operational mission is the 19th Medical Group at Little Rock Air Force Base, Arkansas. The 19th Aerospace Medicine Squadron High Altitude Airdrop Mission Support Center is housed at Little Rock AFB, so medics from the 19th MDG are experts in the care of high-altitude operators. This includes unique oxygen monitoring and physiologic performance requirements for these Airmen. This type of expertise, like others organic to Air Force Medicine, isn't required at every installation, nor would it be efficient to deploy it at all 76 AFMS facilities.

The knowledge, skills, and abilities gained at these fixed facilities translate into outstanding care in a deployed environment. A valuable tool for the AFMS to extend this care downrange is our Expeditionary Medical Support Health Response Teams (EMEDS-HRT). EMEDS-HRT allows medical Airmen to rapidly deploy a mobile tent hospital that can provide emergency care within an hour of arrival on the scene of a disaster or other casualty situation. This gives us the capability to deliver surgery and critical care within six hours, and full hospital capability within 12 hours of arrival.

Properly training medical Airmen to deploy and



operate EMEDS-HRT requires a specialized MTF readiness platform. Four Air Force MTFs are presently staffed to deploy and train EMEDS personnel, including the 633rd Medical Group at Joint Base Langley-Eustis, Va., devoting time and resources to a critical deployment platform that other MTFs are not resourced to deliver.

At the 633rd MDG, the Global Response Force coordinates with Air Combat Command to run annual training exercises on EMEDS-HRT. Medics from the 633rd MDG practice rapid deployment and simulated casualty care with a wide assortment of patient scenarios. These well-trained Airmen from the 633rd MDG deploy in support of a variety of mission types around the world, from combat operations support to humanitarian assistance and disaster relief.

Once fully operational, EMEDS-HRT can provide surgical and trauma care, prevention, acute intervention, primary care and dental service to a population of more than 3,000. Our expert teams continue to find innovative ways to decrease the size and weight, while increasing the speed of deploying these mobile hospitals. They can also be tailored to a specific mission, adding specialty care such as obstetrics/gynecology and pediatrics for humanitarian assistance, disaster relief or other missions involving populations with special healthcare needs

Medics at most MTFs rotate through EMEDS training, but may not receive the in-depth training available to Airmen at JB Langley-Eustis. This tailored mission support is critical to building and sustaining an agile and flexible force, capable of completing a myriad of health-related missions around the globe at once.

MTFs also serve as platforms to evolve and implement new ways of caring for patients. Most patients interact most often with their health teams in primary care clinics, so these are a key area for readiness and innovation. Air Force MTFs utilize the Air Force Medical Home (AFMH) model, a team-based approach to care that

embeds specialty providers into primary care clinics. This removes barriers to care and drives efficiency. Mental health providers, physical therapists, clinical pharmacists, social workers, and others augment or deliver primary care appointments in close coordination with the primary provider and other members of the team.

Our Behavioral Health Optimization Program, which embeds mental health providers in primary care clinics, has been particularly beneficial. Building a mentally resilient force is a key to readiness, but stigma can sometimes create a serious hurdle to seeking mental health care. BHOP is an effective way to initiate mental health care, starting informal conversations with mental health professionals. Brief meetings in the context of a primary care appointment can lead to earlier treatment of a mental health condition, preventing a more serious problem.

The AFMH model also incorporates the Base Operational Medicine Clinic, an occupational medicine, flight medicine and deployment health focused clinic. BOMC is separate from primary and family care clinics at MTFs, focusing resources on the readiness mission. Previously, flight and occupational medicine clinics required patients to visit different departments to get their pre-placement exams and exposure assessments. BOMC, centralizes all exam components in one clinic, and use standardized procedures. This model is especially valuable at MTFs that host fighter wings, or other units that call for a high volume of aerospace medicine services.

In our continuous efforts to provide a medically ready force of Airmen for our nation's defense, the AFMS relies on the remarkable medical Airmen who are its providers, nurses, technicians and patients. The people I serve with, men and women of amazing compassion, skill, training and creativity, continually inspire me. My job is to build a system that allows them to succeed to the maximum extent of their abilities, and to create space for them to successfully innovate. The strength of the AFMS is undoubtedly our mighty medical Airmen.

In any organization, once change has begun, the biggest challenge is to sustain the change and build on that initial momentum. Our readiness focus is not only for today's requirements, but the new missions we may be called upon to execute tomorrow. As we support the increasingly in-demand, 24/7 mission of our globally engaged Air Force, some of these challenges will be small, while others will be immense. Our MTFs are the backbone of a flexible and resilient AFMS, helping us answer the call to meet any readiness mission we are called on to deliver in the future.

EDITORIAL POLICY

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COMBAT AIRLIFTER OF THE WEEK

RANK/NAME

Airman 1st Class Matthew Head UNIT

189th Airlift Wing CES

GUARD STATUS

Traditional

JOB TITLE

Emergency Management Apprentice Arkansas Dept. of Emergency Management

POSITION

Duty Officer

HOMETOWN

Vilonia

TIME ON STATION/ TIME IN SERVICE

1 year and 8 months

HOBBIES/GOALS

Being outdoors and spending time with family and friends.

MOST REWARDING PART OF MY JOB

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After an EF2 and an EF4 tornado left a path of destruction in my hometown, I wanted a career that would be involved in local disaster relief efforts. The National Guard offered that opportunity.

CORE VALUE

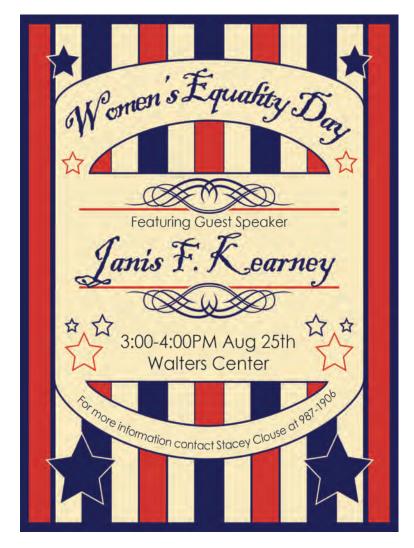
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COMMENTS

I am proud to be a member of the 189th AW CES because we display this core value in all that we do.









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The 2017 Air Force Community Feedback Tool isn't just any survey. It's your survey. How well is the Air Force doing supporting you? Active, guard and reserve Airmen, spouses of Airmen, and Air Force civilian employees can take this short survey and help

CORNER

- CMSgt Williams Drive is closed for construction between Avenue A East and Avenue A West until late October. Avenue A East will still be accessible from the east and Avenue A West from the west. The intersection of Thomas Avenue and CMSgt Williams Drive will be closed.
- One lane of Arnold Drive in front of the First Arkansas Bank and Trust is closed for significant repairs. Drivers should exercise caution around road crews as the work is

completed over the next two weeks.

Residents can recycle household chemicals, cleaning agents, fertilizer and electronics at the Jacksonville Recycling Facility at 1300 Marshall Road. Electronics and chemicals are accepted 7 a.m. to 3 p.m. Wednesdays and Saturdays. Note: Paint is not accepted. It should be solidified with cat litter, sawdust, sand, etc. and placed in household trash containers with the lid off. For more information, call 501-982-6071.









Article 15s for second quarter 2017

Courts-Martial

- An Airman First Class assigned to the 19th Communications Squadron was found guilty of one violation of Article 121 Larceny for stealing from the Base Exchange and received 8 days confinement, and 15 days hard labor without confinement, and 24 days restriction to base.
- An Airman First Class assigned to the 19th Operations Support Squadron was found guilty of three violations of Article 128 Assault and received a reduction to Airman Basic, 14 days confinement, and 21 days hard labor without confinement.

Article 15 Actions (Non-Judicial Punishment)

- A Senior Airman assigned to the 19th Aircraft Maintenance Squadron received a reduction to Airman First Class and a reprimand for one violation of Article 92 Willful dereliction of duty for willfully misusing his GTC.
- An Airman First Class assigned to the 19th Aircraft Maintenance Squadron received a reduction to Airman Basic and a reprimand for one violation of Article 92 Willful dereliction of duty for failing to refrain from drinking while underage, and one violation of Article 111 Drunk driving.
- An Airman First Class assigned to the 19th Aircraft Maintenance Squadron received a reduction to Airman

Basic and a reprimand for one violation of Article 112(a) – Wrongful use of marijuana.

- A Senior Airman assigned to the 19th Maintenance Squadron received a reduction to Airman First Class, forfeiture of \$1062 pay for one month, and a reprimand for a violation of Article 112 Drunk on duty.
- An Airman First Class assigned to the 19th Maintenance Squadron received a reduction to Airman, suspended forfeiture of \$896 for two months, 15 days extra duty, and a reprimand for two violations of Article 92 Willful dereliction of duty for failing to obtain a visitor's pass for a non-DoD civilian and failing to properly escort a visitor while in the dorms.
- An Airman First Class assigned to the 19th Maintenance Squadron received a reduction to Airman, suspended forfeiture of \$896 per month for two months, and a reprimand for a violation of Article 112a Wrongful use of marijuana.
- An Airman assigned to the 19th Maintenance Squadron received 10 days extra duty and a reprimand, and had suspended forfeitures of \$896 pay per month for two months from a prior Article 15 vacated for a violation of Article 112 − Drunk on duty.
- A Senior Airman assigned to the 19th Communications Squadron received a suspended reduction to Airman Basic and a reprimand for one violation of Article 112a Wrongful use of marijuana.
- An Airman First Class assigned to the 19th Communications Squadron received a suspended reduction to Airman

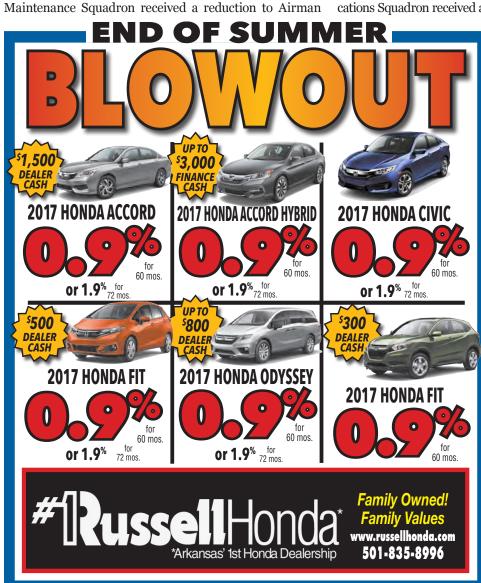
Basic and a reprimand for one violation of Article 112a – Wrongful use of marijuana.

- An Airman First Class assigned to the 19th Force Support Squadron received a reduction to Airman and a reprimand for one violation of Article 112(a) Wrongful use of marijuana.
- An Airman First Class assigned to the 19th Force Support Squadron received a reduction to Airman and a reprimand for one violation of Article 112(a) Wrongful use of marijuana.
- An Airman assigned to the 19th Force Support Squadron received a reduction to Airman Basic and a reprimand for one

See Blotter, Page 11









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AIRLIFT WING Activated 1927 19 BG WORLD WAR II 1932-1948: Flew first and last US bomb missions in WWII 19 BW 1948-1954: Operated B-29s throughout Korean War, '50-53 STRATEGIC AIR COMMAND 1954-1962: Flew B-47s while assigned to SAC VIETNAM/COLD WAR 19 BW 1962-1983: Flew B-52s in support of operations 19 ARW DESERT SHIELD/STORM 1983-199<mark>6:</mark> Supported DESERT SHIELD/STORM and operations in Central America SUPPORT POST 9/11 19 ARG 1996-2008: Supported antiterrorism operations throughout Middle East OIF & OFF 2008-Present: 19th Airlift Wing stood up in support of global operations COMBAT YEARS AIRLIFT

Celebrating 69 years of service

By Staff Sgt. Jeremy McGuffin

19th Airlift Wing Public Affairs

Through its humble beginnings as an observation group in 1927 to the world's mightiest C-130 tactical airlift wing in the world, this year marks the 19th Airlift Wing's 69th birthday – one filled with many honors, awards and historical milestones.

When the U.S. Army Air Corps established the 19th Observation Group in 1927, which later became the 19th Bombardment Group, this laid the foundation for the Black Knight heritage which is honored this year.

"The 19th Airlift Wing is one of the U.S. military's premiere organizations" said Dr. Jeremy Prichard, 19th AW historian. "From operating B-29 bombers in World War II and Korea, to B-52

KC-135 Stratotanker refueling aircraft during Vietnam and the Cold War, to the C-130s we fly today: the mission has changed over the years, but the 19th's commitment to the Nation remains as firm today as it did during the World War II."

Following World War II as a bombardment group, the U.S. Air Force officially stood up the 19th Bombardment Wing in 1948 and continued to operate the B-29s while attached to the Far East Air Forces.

In 1968, the 19th Bombardment Wing moved to Robins Air Force Base, Georgia, where it absorbed the Black Knights nickname and traded its inventory of B-47 Stratojets for B-52 and KC-135.

While there, 19th Bombardment Wing provided aircraft and Airmen to operations in

Stratofortress bombers and Vietnam and other regions KC-135 Stratotanker refueling across the globe.

In 1983, the 19th Bombardment Wing was re-designated as the 19th Air Refueling Wing and operated KC-135 at Robins AFB.

"The 19th Air Refueling Wing – and eventually the 19th Air Refueling Group – supported operations in Central America in the 1980s, the first Gulf War in the 1990s and in Iraq and Afghanistan

following the attacks on 9/11," Prichard said.

In 2008, the 19th Airlift Wing was activated as the host unit at Little Rock Air Force Base which continues today.

"From World War II, to Cold War engagements in Korea and Vietnam, and the Persian Gulf and the Global War on Terror, the 19th AW continues to fly with the motto: In Alis Vincimus – On Wings We Conquer," Prichard said.









Mitigating maintenance manning with contract partnership

By Senior Airman Mercedes Taylor

19th Airlift Wing Public Affairs

The 314th Maintenance Group completed its transition from Airmen to contracted maintenance to sustain the C-130 training mission June 30 at Little Rock Air Force Base.

The 314th MXG began their transformation approximately six months ago to replace the 314th Aircraft Maintenance Squadron with more than 120 DynCorp International contractors. The temporary transition, set to last for approximately three years, will allow C-130 maintainers to transfer to other bases and begin work with the F-35 program by the end of July 2017.

"Our objective here is to provide the same type of maintenance and standard as the Air Force," said Timothy Wolard, DynCorp International site lead. "Although we're replacing the enlisted personnel, we're keeping the same level of standards and skills."

Upholding requirements and techniques helped the Airmen and contractors work cohesively throughout the transition.

Airmen and contractors worked together to ensure a seamless transition was completed without an impact to the 314th Airlift Wing's mission.

"We have worked side-by-side with the contractors since the beginning of the transition," said Senior Master Sgt. Matthew Lockwood, 314th Aircraft Maintenance Squadron lead production superintendent. "Although they were responsible for creating their own operating procedures, we advised them with what has worked so well with the 314th AMXS for years. Most of the individu-



Members of DynCorp International prepare a C-130J for a flight April 17 at Little Rock Air Force Base. The 314th Maintenance Group transitioned from enlisted maintainers to DynCorp International contractors to sustain the C-130 training mission.

als in the top leadership positions have all served with us here at Little Rock and we have a great working relationship."

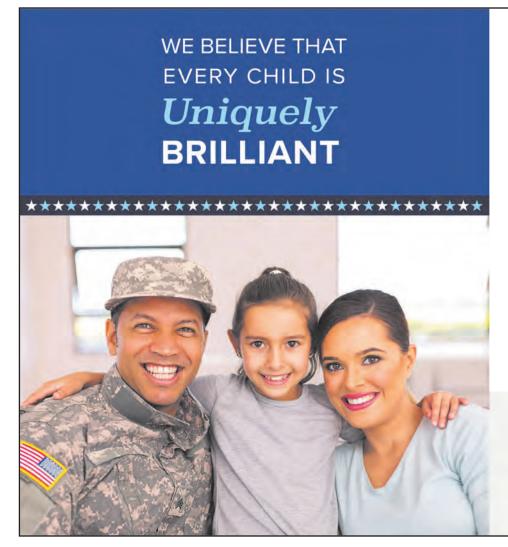
Meshing well with the Airmen proved to be beneficial as the contractors began the transition.

"The contract here is very unique because we're starting from scratch," Wolard said. "Usually when DynCorp

International comes in there's already a contractor workforce in place. When we got here, we had to establish everything such as training, policies and procedures. We were all really involved to get this thing rolling."

Although the DynCorp International contractors wear

See Partnership, Page 10



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U.S. AIR FORCE PHOTO BY TECH. SGT. GREGORY BROOK

U.S. Air Force Capt. Kyle Capko, pilot, 19th Operations Group, and Capt. Caitlin Curran, pilot, 61st Airlift Squadron, Little Rock Air Force Base, land a C-130J Super Hercules on the ramp at Yakima Airfield, Wash., in support of Exercise Mobility Guardian on Aug. 3. Mobility Guardian is Air Mobility Command's premier exercise, providing an opportunity for the Mobility Air Forces to train with joint and international partners in airlift, air refueling, aeromedical evacuation and mobility support.



U.S. AIR FORCE PHOTO BY STAFF SGT. HARRY BREXEL

Aerial porters from the 19th Logistics Readiness Squadron offload an engine propeller from a C-130J on Aug. 12 at Little Rock Air Force Base. The aircraft returned alongside eight other C-130Js after hundreds of Airmen participated in Mobility Guardian, a massive joint exercise in Washington.

STORY BY STAFF SGT. HARRY BREXEL, 19TH AIRLIFT WING PUBLIC AFFAIRS

Air Mobility Command's largest exercise, Mobility Guardian, officially came to a close Aug. 12. Team Little Rock Airmen returned home after working alongside approximately 3,500 U.S. service members from across the command as well as international partners. Mobility Air Force aircrews flew approximately 1,200 hours in eight days, executing nearly 650 sorties. Pilots flew 54 different aircraft from 11 nations and worked with personnel from 25 nations to enhance joint and coalition interoperability. Additionally, 19th Maintenance Group Airmen worked around-the-clock to lead the coordination and execution of maintenance operations during the exercise. "Mobility Guardian was about learning, discovery and the opportunity to work as a part of a joint and coalition team," said U.S. Air Force Gen. Carlton D. Everhart II, Air Mobility Command commander. "This exercise was an investment in ensuring our Airmen are prepared to succeed in the most challenging environments and deliver desired results across the globe."



A U.S. Air Force C-1: on July 31. Mobility train with joint and i



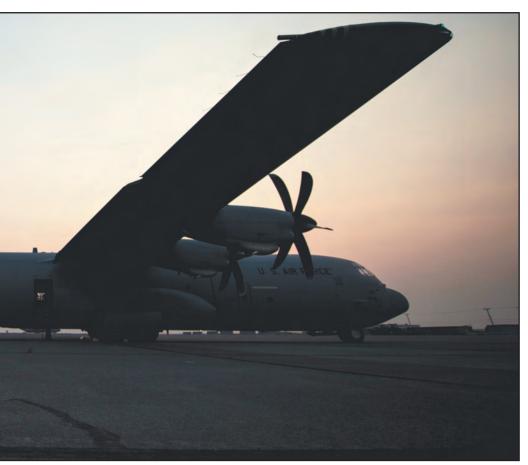
A U.S. Army Soldier approaches a C-130J Super Hercules assigned to the 41st Airlift Squadron, Little Rock Air on Aug. 3. The exercise is intended to test the abilities of the Mobility Air Forces to execute rapid global mobi

GUARDIAN: success



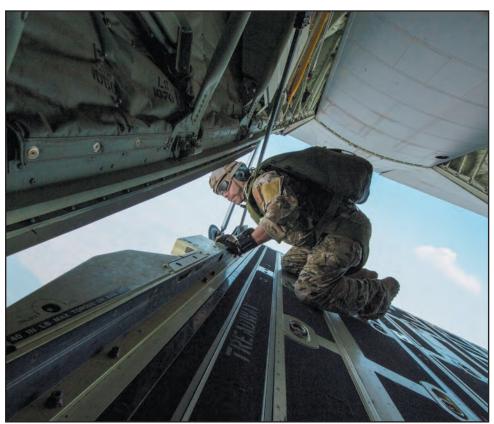
U.S. AIR FORCE PHOTO BY SENIOR AIRMAN CHRISTOPHER DY

30 Hercules with the 19th Airlift Wing at Little Rock Air Force Base lands at Joint Base Lewis-McChord, Wash., Guardian is Air Mobility Command's premier exercise, providing an opportunity for the Mobility Air Forces to nternational partners in airlift, air refueling, aeromedical evacuation and mobility support.



U.S. AIR FORCE PHOTO BY TECH. SGT. LARRY E. REID JR

Force Base at Grant County International Airport near Moses Lake, Wash., during Exercise Mobility Guardian ity missions in dynamic, contested environments.



U.S. AIR FORCE PHOTO BY SENIOR AIRMAN CLAYTON C

A U.S. Air Force Airman from the 621st Contingency Response Wing, Travis Air Force Base, Calif., checks the conditions for a High Altitude Low Opening jump during exercise Mobility Guardian while flying over Washington Aug. 7. Mobility Guardian is Air Mobility Command's premier exercise, providing an opportunity for the Mobility Air Forces to train with joint and international partners in airlift, air refueling, aeromedical evacuation and mobility support.



J.S. AIR FORCE PHOTO BY TECH. SGT. LARRY E. REID J

U.S. Army Soldiers from the 1st Battalion, 504th Parachute Infantry Regiment, Ft. Bragg, N.C., board a C-130J Super Hercules assigned to the 41st Airlift Squadron, Little Rock Air Force Base during Exercise Mobility Guardian, Joint Base Lewis-McChord, Wash., on Aug. 2. The exercise is designed to sharpen Airmen's skills in support of combatant commander requirements.



A DynCorp International contractor prepares a C-130J for flight April 17 at Little Rock Air Force Base. The 314th Maintenance Group completed a six-month transition from enlisted Airmen to DynCorp International contractors to sustain the C-130 training mission at Little Rock AFB.



Maj. Paul Campbell, 314th Aircraft Maintenance Squadron commander, presents DynCorp International contractor Joseph Lowe a binder June 30 at Little Rock Air Force Base. The presentation of the binder signifies the end of a six-month transition between the 314th AMXS Airmen and DynCorp International employees.

Partnership

Continued from Page 7

a different uniform than the enlisted workforce, many of them were once military.

"When we hire, we ask applicants to have C-130J model experience," Wolard said. "We have a lot of former service members here with large skillsets."

DynCorp's mission as a U.S. objectives solution provider comes full circle as the 314th MXG's transition closes by bringing business back to the Central Arkansas region. The transition to an integrated maintenance workforce is a testament to the importance of partnerships which contributes to not just maintenance support's legacy, but to mission success for the future.



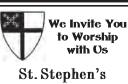


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Blotter

Continued from Page 5

violation of Article 112(a) - Wrongful use of marijuana.

- An Airman First Class assigned to the 19th Logistics Readiness Squadron received a reduction to Airman and a reprimand for one violation of Article 111 Drunken driving.
- An Airman First Class assigned to the 19th Logistics Readiness Squadron received a reduction to Airman and a reprimand for a violation of Article 112a Wrongful use of marijuana.
- An Airman First Class assigned to the 19th Logistics Readiness Squadron received a reduction to Airman, 30 days extra duty, and a reprimand for one violation of Article 91 Disrespect towards an NCO, one violation of Article 92 Dereliction of duty for consuming alcohol

while underage, and one violation of Article 134 – Drunk and disorderly conduct.

- An Airman First Class assigned to the 19th Logistics Readiness Squadron received a reduction to Airman Basic and a reprimand for one violation of Article 112(a) Wrongful use of a schedule II controlled substance.
- An Airman First Class assigned to the 19th Security Forces Squadron received a reduction to Airman, with a suspended reduction to Airman Basic, and a reprimand for one violation of Article 112(a) Wrongful use of marijuana.
- An Airman First Class assigned to the 314th Aircraft Maintenance Squadron received a reduction to Airman and a reprimand for one violation of Article 92 Dereliction of Duty for wrongfully collecting BAH while living in the dorms for 17 months.

Involuntary Discharges

■ Three Airmen were discharged with Honorable service

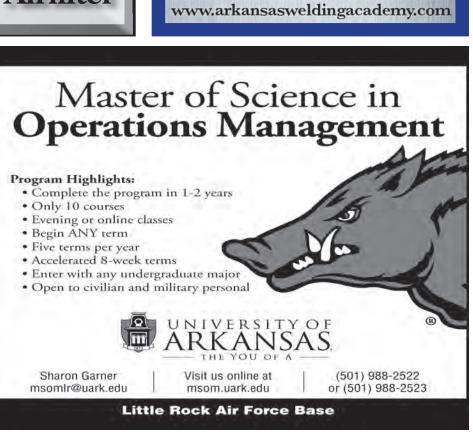
characterizations for failing to meet minimum fitness standards.

- An Airman was discharged with an Honorable service characterization for conditions that interfere with military service.
- Six Airmen were discharged with General service characterizations for minor disciplinary infractions.
- An Airman was discharged with a General service characterization for misconduct.
- Thirteen Airmen were discharged with a General service characterization for drug abuse.
- An Airman was discharged with a General service characterization for commission of a serious offense.
- An Airman was discharged with an Under Other than Honorable Conditions service characterization for commission of a serious offense.

(Courtesy of 19th Airlift Wing Office of the Staff Judge Advocate)









Safe school year start

By Airman Rhett Isbell

19th Airlift Wing Public Affairs

Many families experience a frantic scramble while preparing for the start of the school year. However, it's important to remember that accidents around the home can occur at any moment.

Planning ahead before an accident or emergency can occur is a crucial part of staying safe. Simple measures such as having a plan for emergency situations, the proper equipment for emergencies and wearing safety gear help to prevent emergencies.

"Safety around the pool and heat exhaustion are some of the biggest dangers that affect our personnel," said Staff Sgt. Sean Williams, 19th Airlift Wing occupational safety specialist. "People should remember to take breaks and drink water to help stay safe."

Staying aware of how physical activity and the environment can affect the body is vital to help prevent a simple mistake from becoming a career long problem.

"Running out in the yard and



U.S. AIR FORCE PHOTO ILLUSTRATION BY AIRMAN RHETT IS

Anna Grace McGuffin, 4, reaches for a pot on top of the stove Aug. 4 in base housing on Little Rock Air Force Base. Handles for cooking equipment on counters and stove tops should be faced inward to keep children from grabbing them and spilling their contents on themselves.

tripping from stepping in a hole, or falling off a ladder are some of the more common things that we see," said Rick Myers, 19th AW occupational safety manager.

Staying ahead of preventable injuries is an easy way to support the mission at Little Rock Air Force Base.

The overall mission of Airmen and

civilians at the safety office is to ensure the continued well-being of Team Little Rock members.

Another home safety tip is remembering to wear proper safety gear during high-risk activities or when injury is a distinct possibility.

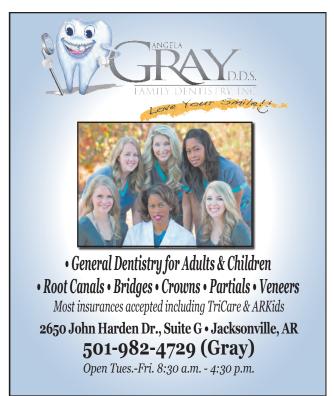
"When doing things like mowing or weed eating, people need to remember to wear appropriate shoes and have safety glasses on as well," Myers said.

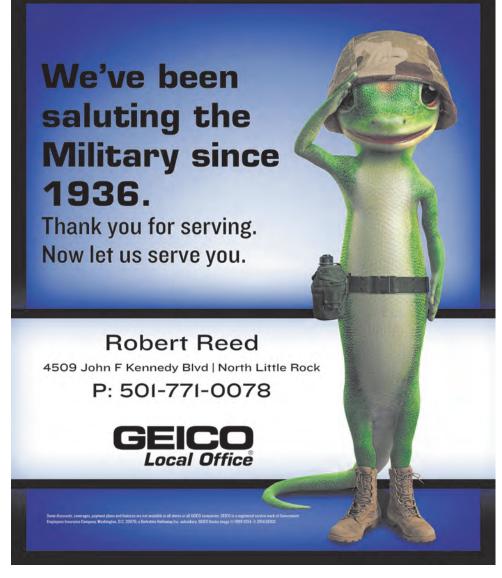
Having proper equipment in place – such as fire alarms, fire extinguishers, a first-aid kit and child proofing dangerous areas of the home – are critical in either stopping a bad situation from becoming worse or preventing emergencies before they happen.

The emphasis on being ahead of problems before they start can help support and sustain mission capability as well as assist Airmen in helping themselves and their families.

"Our biggest goal is for everyone to maintain their well-being so they can arrive at work safe and sound," Williams said.









Combat Airlifter · Aug. 18, 2017

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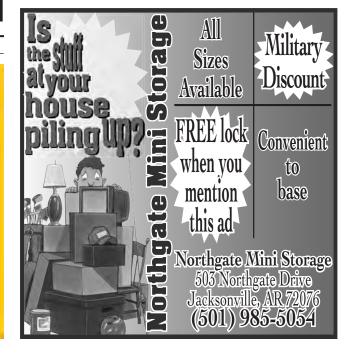
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